



REPLY TO  
ATTENTION OF

**DEPARTMENT OF THE ARMY**  
**OFFICE OF THE ASSISTANT SECRETARY OF THE ARMY**  
**FINANCIAL MANAGEMENT AND COMPTROLLER**  
**109 ARMY PENTAGON**  
**WASHINGTON DC 20310-0109**

November 12, 2004

**MEMORANDUM FOR SEE DISTRIBUTION**

**SUBJECT: FY 05 Joint Reconciliation Program Goals and Special Interest Initiatives**

The FY 05 Joint Reconciliation Program (JRP) Goals and Special Interest Initiatives are listed below. As a reminder, the JRP Phase III Reporting Video Teleconference will be held on November 18, 2004, 1530-1700 (EST).

**FY 05 JRP Goals**

- a. Problem Disbursements (UMD, NULO and INTRANSITS): Using September 30, 2004, balances as the baseline, by September 30, 2005:
  - Reduce to zero all problem disbursements over 120 days (UMDs and NULOs).
  - Reduce in-transits over 30 days old to zero.
  - Reduce total Unmatched Disbursements (UMD) by 10 percent.
  - Reduce total Negative Unliquidated Obligations (NULO) by 10 percent.
- b. Unliquidated Obligations: Using September 30, 2004 as the baseline, by September 30, 2005:
  - Reduce to zero unliquidated obligations in the canceling accounts
  - Reduce unliquidated obligations in the 4<sup>th</sup> expired year by 50 percent
- c. Travel Advances:
  - By September 30, 2005, reduce to zero travel advances in the expired years
- d. Interest Penalties:
  - By September 30, 2005, reduce interest penalty payments paid per million dollars disbursed to \$85.
- e. Using September 30, 2003, Accounts Receivable as the baseline:
  - By September 30, 2005, reduce delinquent accounts receivable by 75 percent
  - By September 30, 2005, reduce delinquent public receivable amounts greater than 180 days by 95 percent



- By September 30, 2005, reduce Public Receivables requiring due process greater than 90 days by 95 percent.
- f. ADA Cases: Using September 30, 2004 ADA case inventory balance as the baseline:
- By September 30, 2005, reduce inventory of formal ADA cases by 100 percent.
  - By September 30, 2005, reduce beginning inventory of potential ADA cases by 80 percent.
- g. Defense Travel System (DTS):
- By September 30, 2005, increase use of DTS by field sites with initial operating capabilities to 50 percent
- h. Expired Year Unliquidated Obligations (ULO) MILPERS:
- By September 30, 2005, reduce fiscal year 2003 ULO balances to 0.5 percent or less.
- i. Expired Year Unliquidated Obligations (ULO) O&M:
- By September 30, 2005, reduce fiscal year 2003 ULO balances to 3 percent or less.

Additionally, there are several new initiatives at various implementation stages that will impact business practices during FY 05. They are as follows:

a. ASK-FM Timeline: Army Shared Knowledge-Financial Management (ASK-FM) will provide resource managers and other users access to enterprise-wide financial information on a near real time basis. ASK-FM will provide graphical visualization of key performance indicators via digital dashboards. The expansion of the capability on an Army-wide basis to MACOMS and Installations began in FY 04 and will continue through FY 05 to include JRP dashboards.

b. General Fund Enterprise Business System (GFEBS): The Army is releasing a Request For Proposal (RFP) for a system to replace its finance, accounting, and budgeting functions. Army Program Executive Office-Enterprise Information Systems appointed a Project Officer for this project. Included in this effort will be substantial Business Process Reengineering (BPR); the Army is planning to modernize its financial processes. The system will replace STANFINS, SOMARDS, and DJAS for the Army. We plan to conduct a technology demonstration at one IMA installation (Fort Jackson, S.C.), including the regional office and IMA Headquarters for that installation. We plan to begin operations (IOC) at the technology demonstration site October-November 2005. A successful test will result in

implementing the system for all IMA functions at Fort Jackson. Later releases include functionality for all Army units at Fort Jackson, followed by full fielding at Army installations including National Guard and Army Reserve activities.

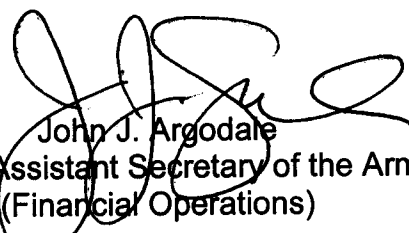
c. Automated Fund Control Program (AFCP): The AFCP will allow supply requisitions to be obligated on the initial requisition and will establish a robust customer Funds Control process. In addition, it will result in the elimination of 36+ Installation Supply Buffer databases across the Army and will simplify customer level supply-finance reconciliation processes. Development and testing will continue in FY 05 along with Army-wide fielding in the first quarter of FY 06.

d. Defense Travel System FY 05 Deployment Schedule: Defense Travel System (DTS) is a paperless travel system that allows travelers to coordinate and arrange temporary duty (business) travel quicker and easier. The FY 05 DTS deployment schedule is listed below:

Site	IOC Date
266th FINCOM	29-Oct-04
Army Reserve, Corapolis, PA	03-Dec-04
AMC, Alexandria, VA	10-Dec-04
HRC, Alexandria, VA	04-Feb-05
Fort Hamilton, NY	11-Feb-05
Fort Bragg, NC	18-Feb-05
Fort Gordon, GA	11-Mar-05
Fort Hood, TX	11-Mar-05
Army Reserve, Devens, MA	15-Mar-05
Fort Eustis, VA	18-Mar-05
Army Reserve, Birmingham, AL	25-Mar-05
Army Reserve, Seattle, WI	25-Mar-05
Natick Labs, Natick, MA	01-Apr-05
Camp Casey, Korea	08-Apr-05
Fort Dix	22-Apr-05
Fort McNair, Washington DC	22-Apr-05
Yongsan, Korea	22-Apr-05
Fort Drum, NY	06-May-05
Army Reserve, Fort Snelling, MN	13-May-05

Redstone Arsenal	20-May-05
Army Reserve, Little Rock, AR	03-Jun-05
Army Reserve, Fort Buchanan, San Juan, PR	03-Jun-05
Picatinny Arsenal	10-Jun-05
Fort Meade, MD	10-Jun-05
Fort McCoy, WI	17-Jun-05
Walter Reed Army Medical Ctr, Washington, DC	01-Jul-05
Army Reserve, Los Alamitos, CA	08-Jul-05
Fort Detrick, MD	08-Jul-05
Army Reserve, Wichita, KS	15-Jul-05
Army Reserve, Fort Totten, NY	22-Jul-05
Army Reserve, Salt Lake City, UT	16-Sep-05

For more information on these initiatives, please forward your inquiries to the ASA (FM&C) centralized mailbox, [asafmwebmaster@hqda.army.mil](mailto:asafmwebmaster@hqda.army.mil). Should you have any questions on the upcoming JRP VTC, November 18, 2004, 1530-1700 (EST), please contact Mr. Jorge Roca, (703) 693-2774, DSN 223-2774.

  
 John J. Argodale  
 Deputy Assistant Secretary of the Army  
 (Financial Operations)

Enclosure

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